

University of Victoria 2023 Management Discussion and Analysis (Unaudited)



Introduction to Management Discussion and Analysis

Financial Highlights

Financial Statement Summary

Investments

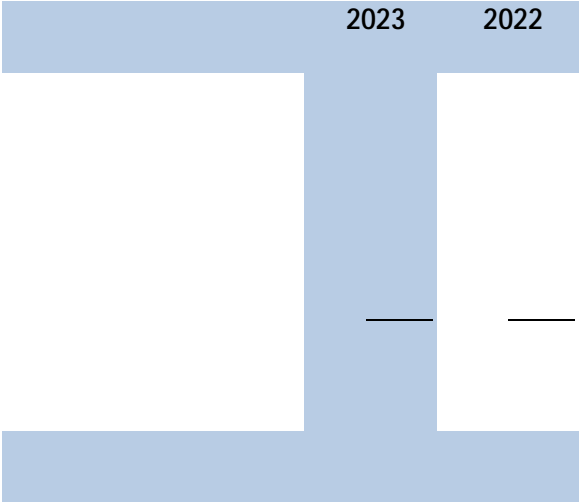
Major Capital Activity

Accumulated surplus

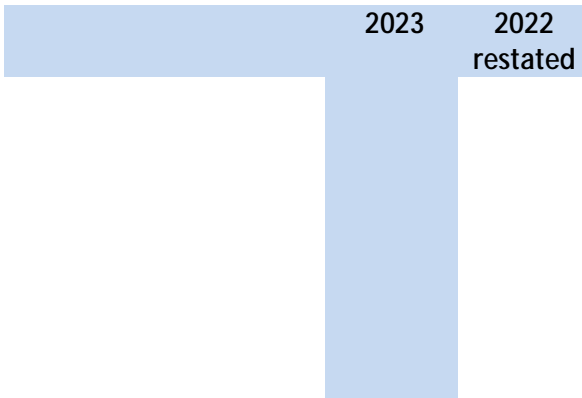
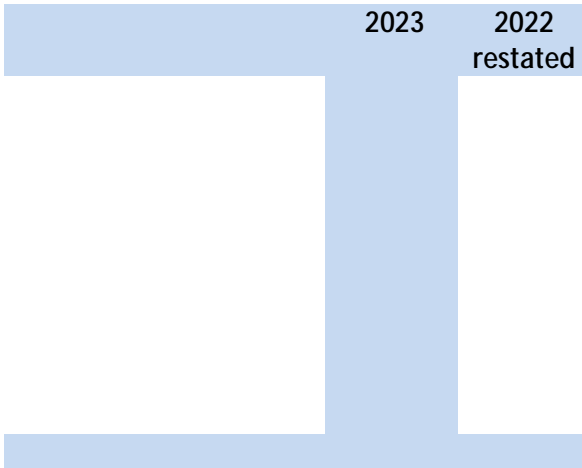
	2023	2022 restated



Sponsored Research Contributions



Expenses



Operating Environment

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Financial Reporting Environment

Student recruitment and retention

Deferred Maintenance

Related Entities

University Foundations

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Oceans Network Canada Society

Pacific Climate Impacts Consortium

Byron Price & Associates Ltd.