## Diagrams of the Hiring Process

The following diagrams, developed by Emily Walker in Human Resources, illustrate the equity and diversity activities that we can engage in at different stages of a search process.

## Individual Level

## University Level – Foundational and Required University Procedures

The University has a number of ongoing commitments that support equity in hiring. Seculde for Faculty and Librariar Recruitment for resources & details.

| PREPARE   | FRAME  | RECRUIT | REVIEW | INTERVIEW  | HIRE  | ONBOARD  |
|---|--|---------|--------|--|---|--|
| Learn about requirements for confidentiality. Administrators: ensure procedures & paperwork are followed. | Practice confidentiality & appropriate record keeping  Create records on decisions which reflect the criteria  Follow policies & procedures relevant to the search |         |        | Follow<br>procedures on<br>arranging<br>interviews | Conduct<br>reference<br>checks and<br>request<br>verification<br>of<br>credentials<br>of final<br>candidate<br>before<br>offering<br>position | Orientation<br>events<br>Mentoring<br>programs |